MARKET ASSESSMENT OF DRONES ECOSYSTEM IN INDIA

FINAL REPORT

MARCH 2023



DISCLAIMER

- This report has been prepared by us exclusively for New Energy and Industrial Technology Development Organization ("NEDO" or "Client") based on the terms of agreement as per the Engagement Letter for Policy and Market Assessment of drone/flying taxi in India dated 5th December 2022 issued by New Energy and Industrial Technology Development Organization.
- The performance of our services and the report issued to the Client are based on and subject to the terms of the Contract.
- This report is confidential and for the use of management only. It is not to be distributed beyond the management nor is to be copied, circulated, referred to or quoted in correspondence, or discussed with any other party, in whole or in part, without our prior written consent.
- This report sets forth our views based on the completeness and accuracy of the facts stated to us and any assumptions that were included. If any of the facts and assumptions is not complete or accurate, it is imperative that we be informed accordingly, as the inaccuracy or incompleteness thereof could have a material effect on our conclusions.
- While performing the work, we assumed the genuineness of all signatures and the authenticity of all original documents. We have not independently verified the correctness or authenticity of the same.
- We have not performed an audit and do not express an opinion or any other form of assurance. Further, comments in our report are not intended, nor should they be interpreted to be legal advice or opinion.
- While information obtained from the public domain or external sources has not been verified for authenticity, accuracy or completeness, we have obtained information, as far as possible, from sources
 generally considered to be reliable. We assume no responsibility for such information.
- Our views are not binding on any person, entity, authority or Court, and hence, no assurance is given that a position contrary to the opinions expressed herein will not be asserted by any person, entity, authority and/or sustained by an appellate authority or a Court of law.
- Performance of our work was based on information and explanations given to us by the Client. Neither us nor any of our partners, directors or employees undertake responsibility in any way
 whatsoever to any person in respect of errors in this report, arising from incorrect information provided by the Client. Our report may refer to 'Our Analysis'; this indicates only that we have (where
 specified) undertaken certain analytical activities on the underlying data to arrive at the information presented; we do not accept responsibility for the veracity of the underlying date
- In accordance with its policy, We advise that neither it nor any of its partner, director or employee undertakes any responsibility arising in any way whatsoever, to any person other than Client in respect
 of the matters dealt with in this report, including any errors or omissions therein, arising through negligence or otherwise, howsoever caused
- In connection with our report or any part thereof, we do not owe duty of care (whether in contract or in tort or under statute or otherwise) to any person or party to whom the report is circulated to and
 we shall not be liable to any party who uses or relies on this report. We disclaims all responsibility or liability for any costs, damages, losses, liabilities, expenses incurred by such third party arising out
 of or in connection with the report or any part thereof
- · By reading our report, the reader of the report shall be deemed to have accepted the terms mentioned hereinabove





GLOBAL TRENDS FOR EVOLVING DRONE MARKET



Previous Chapter

Next Chapter 🕨

INTRODUCTION OF A NEW TECHNOLOGY - DRONES

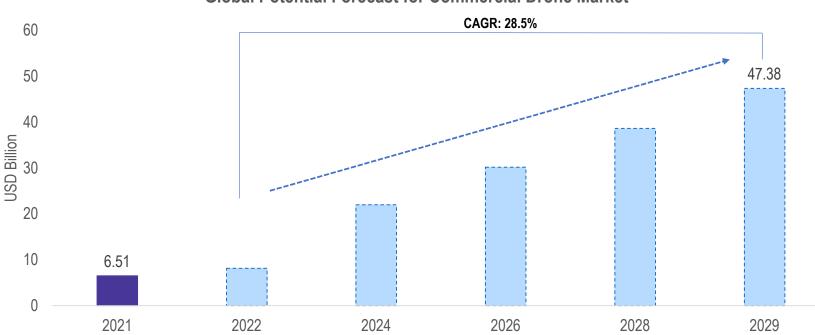
According to The Drone Rules 2021, a drone is defined as:

"an aircraft that can operate autonomously or, can be operated remotely without a pilot on board"

Weight (including payload)	र्फेन्ट्रि Wing Type	Power Source	Range	A Size (Diameter)
 Nano (less than or equal to 0.25kg) Mirco (0.25-2kg) Small (2-25kg) Medium (25-150kg) Large (more than 150kg) 	 Single Rotor Fixed Wing Multi-Rotor Fixed-Wing Hybrid VTOL 	 Battery-powered Gasoline-powered Solar-powered Hydrogen fuel cell powered 	 Very close-range (less than 5 km) Close-range (5-50km) Short-range (50-150km) Mid-range (150-644km) Long-range (more than 644km) 	 Very small drones (less than 51mm) Small drones (76-152mm) Medium drones (150-640mm) Large drones (more than 640mm)

GLOBAL SCENARIO OF COMMERCIAL DRONE MARKET

In the past few years, drone technology has experienced an unprecedented rise in popularity across the globe.



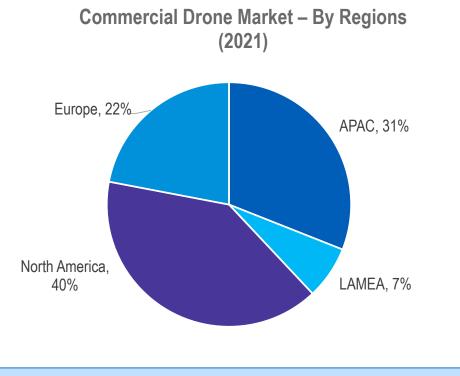
Global Potential Forecast for Commercial Drone Market

The AI-enabled completely autonomous drone market is expected to grow faster than semi-autonomous and remote-controlled drones since they can fly beyond visual line of sight (BVLOS).

.

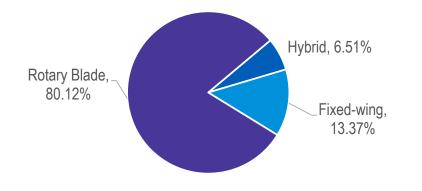
Source: Strategic Market Research, Grand View Research

PRESENT GLOBAL SCENARIO OF COMMERCIAL DRONE MARKET

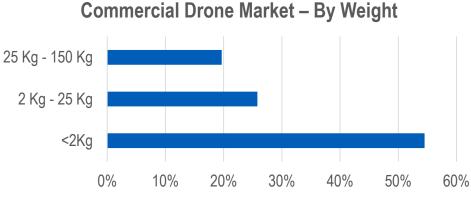


With 40.07% of the market share in 2021, North America dominated the regional market by a wide margin.

Market Outlook based on Products (2021)

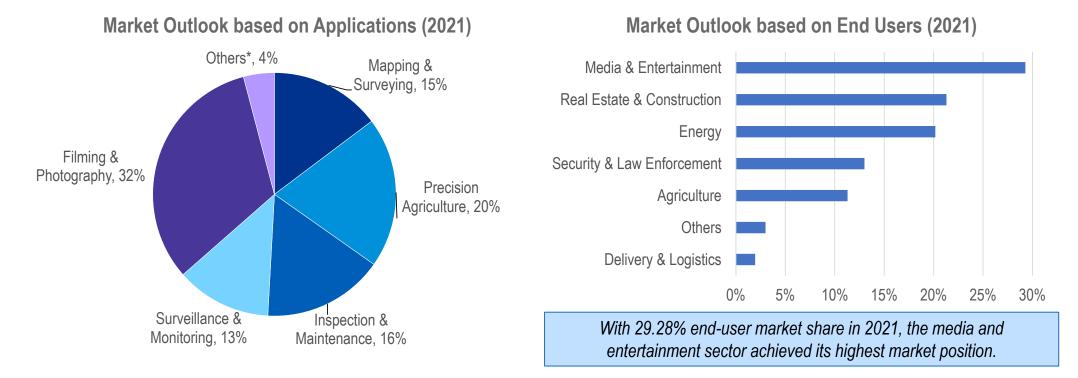


According to product prognosis, rotary blade sector kept top market position with 80.12% revenue share in 2021.



Source: Strategic Market Research, Grand View Research

PRESENT GLOBAL SCENARIO OF COMMERCIAL DRONE MARKET



With a 32.35% market share in 2021, the filmmaking and photography application dominated all others by application.

* Includes entertainment, disaster management, logistics & transportation, research & development, relief & rescue operations, and construction

Source: Strategic Market Research, Grand View Research

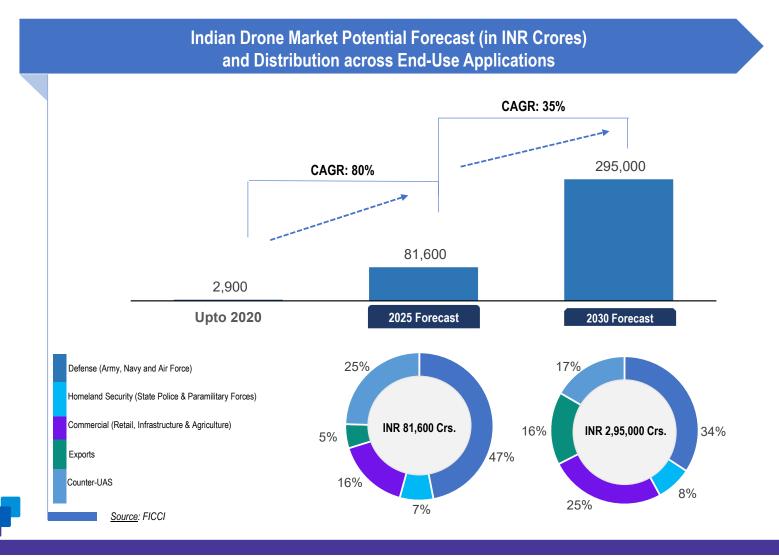


2 MARKET TRENDS FOR INDIAN DRONE ECOSYSTEM



Previous Chapter
 Next Chapter

BOOMING DRONE MARKET POTENTIAL IN INDIA



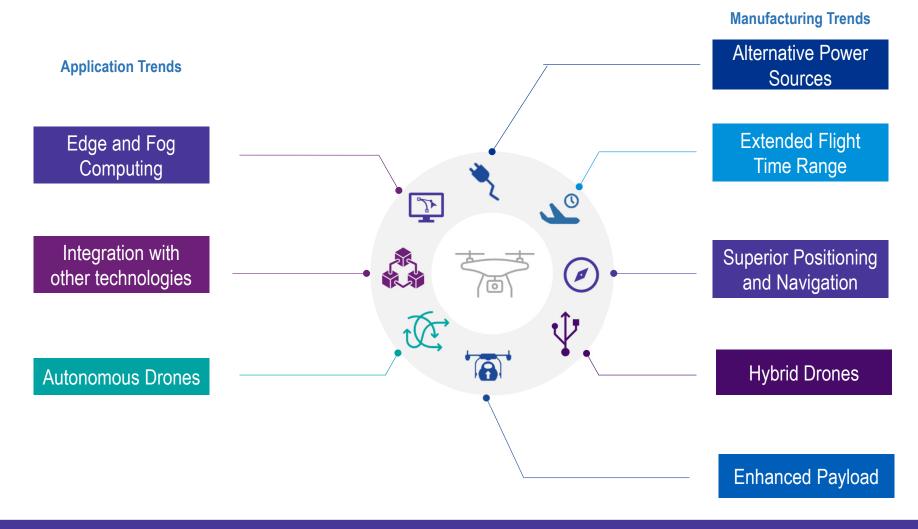
Growth Drivers

- Favourable governmental policies and regulations (such as Drone Rules 2021, Drone Import Policy 2022 and Production Linked Incentive Scheme)
- Rising demand from various end-use applications
 (especially agriculture and logistics)
- Increasing investments and number of start-ups in the drone manufacturing ecosystem

Growth Inhibitors

- India's underdeveloped drone manufacturing capabilities in the form of R&D centers and testing sites
- Less sophisticated technical know-how and skillset (when compared to established markets such as the US and Japan) to support design- and security-related elements

Drone solutions are becoming increasingly popular and expanding their capabilities thanks to several significant technology advancements.



Alternative Power Sources



Drone manufacturers are exploring alternatives to conventional battery technology, such as hydrogen cells, gasoline-powered systems, solar batteries, gas-electric hybrid systems, and laser systems, because of the rising demand for longer flight times and more carrying capacity.



China has successfully tested its **first solar-powered UAV**, **known as the Qimingxing-50**. This UAV can fly for months, even act as a satellite if necessary, and has successfully completed its inaugural flight. It has a wingspan of 50 m and is a high-altitude long-endurance drone.

Extended Flight Time Range

1

Longer flight durations for drones are being developed by manufacturers and researchers, enabling them to hover for longer periods of time. For applications like long-range surveillance and package delivery, this is especially crucial.



With a maximum flight time of 42 hours, the **unmanned MQ-C Gray Eagle Extended Range is the longest-flying military drone**. It is employed for long-duration surveillance and target acquisition, and its maximum takeoff weight is 4,200 lbs. The Gray Eagle's GTOW is 3,600 pounds with a 160HP diesel engine, while the GE-Max ER's Gross Takeoff Weight (MGTOW) is 4,200 pounds and has a high-performance 180HP diesel engine.

Source: China's First Solar UAV, Qimingxing-50, Gray Eagle Extended Range



Superior Positioning And Navigation

With the capacity to fly in hazardous locations and hold exact positions even when exposed to unfavorable conditions like strong winds, drones are getting more sophisticated in terms of their navigation and positioning skills.



The **Zephyr S drone** from Airbus is the largest, **lightest, and most durable unmanned aircraft** to ever fly, and its success might lead to new capabilities for marine surveillance and GPS-like location. It weighs 150 pounds and flies at 80,000 feet, distant from commercial traffic and unaffected by weather changes. It can fly at a graceful 30 knots for weeks because of its 80-foot wingspan and solar-cell power.



Hybrid Drones

Hybrid drones, which can fly horizontally like an aeroplane and take off and land vertically like a helicopter, are currently being developed. These drones have the potential to be more effective and maneuverable than conventional fixedwing drones.



The **'Vertiplane-X3'** was unveiled by TechEagle, a private start-up firm that specializes in drone-based logistics and was marketed as the **fastest hybrid e-VTOL (vertical takeoff and landing) indigenous unmanned aerial vehicle in the world**. The Vertiplane-X3 can go up to 120 km/h while carrying a 3 kg load across rough terrain at 4500 meters above sea level. This H-UAV combines the speed and aerodynamics of a fixed-wing aircraft with the ability to land and take off from a small (5 m2) area of ground.



In order to carry greater loads and do a wider variety of activities, drones are being built to carry larger payloads. This is crucial for industries like construction and agriculture, where drones can deliver equipment and supplies to inaccessible locations.



The Rhaegal is a new type of vertical takeoff and vertical landing (VTOL) regional freight UAV that promises high efficiency, all-weather operation. With a cruising speed of 370 kph, it can transport a VTOL payload of up to 2,455 kg across 1850 km. The Rhaegal is a cutting-edge, adaptable, and effective air cargo solution since the cargo bay is readily accessed from the nose and can transport LD-1, LD-2, or LD-3 cargo containers or bulk goods utilizing a convertible roller floor.



Edge and Fog Computing

Fog computing allows data to be gathered to be analyzed inside the drone before interacting with the main point of control. Drone operators will be able to minimize latency and the amount of data that needs to be transmitted from the drone to the controlling application by using fog computing.



Now, the technology is still in the research and development stage for drones.

Source: The Rhaegal



Autonomous Drones

The autonomy of drones, which can fly and carry out tasks without direct human input, is rising. Artificial intelligence (AI) and machine learning advancements have made this feasible by enabling drones to make wise judgements based on information from sensors and other onboard systems.



Exyn Technologies rates its current degree of drone autonomy, which it calls autonomy level 4A, as the highest ever. Although it falls two steps short of complete autonomy, this does allow for advanced transport, distribution, security, inspection, and research duties as well as brand-new cooperative modes with other drones and ground-based robots. Without a pilot in the loop, Exyn's LiDAR drones can map and explore intricate subterranean mines on their own.



Integration with other technologies

In order to create new capabilities and applications, drones are being merged with other technologies like AI and machine learning. Drone manufacturers are also integrating AR functionality in order to improve user experience, increase the effectiveness of drone technology applications and offer better anti-collision protection.



First responders are assisted in their rescue operations by Firefighter Drones, which are dispatched to fire spots as scouts and use cameras with thermal imaging technology.

VARIOUS ADVANTAGES DRIVING WIDESPREAD APPLICATIONS

Various **advantages are offered** by the drones over various other technologies across sectors. These advantages are **supporting widespread applications** of the drones globally with the global industries striving to incorporate its use cases within their strategy.

Cost Reduction	Drones often provide a convenient and affordable way to acquire aerial photos with high-quality geospatial data. E.g.: For inspections, a drone is less expensive to purchase, and maintain than an aero plane
Precision and Accuracy	Drones can be programmed and accurately steered to specified areas since their software integrates GPS. E.g.: Precision Agriculture - spraying pesticides, identifying weeds, monitoring crop health, crop damage, crop evaluation, field soil analysis, and monitoring irrigation.
Quality Improvement	Drones can capture amazing aerial photographs, and aerial films, and gather huge amounts of precise data thanks to their high-resolution cameras equipped with top-notch sensors. E.g.: The collected data from drones can be converted into detailed 3D maps and 3D models.
Flexibility and Agility	Drones have a wider range of motion, fly lower in all directions, and are adept at navigating. Drone-control technology enables users to swiftly deploy and control drones even with only a very basic understanding of technology. E.g.: Midair Reconfigurable Quadcopter
Easy Accessibility	Drones make it simple to collect effective data from difficult-to-reach regions. It is the best substitute for overcoming the drawbacks of conventional techniques in terms of worker safety. E.g.: Drones can be used in risky circumstances like radiation monitoring and high-voltage line inspection.

Key Applications and Use Cases Across Sectors

DEFENSE

- Border Security & Surveillance
- Strikes & Combats
- Threat Assessment
- Swarm attack
- Counter drone



Use Cases

- The Indian start-up Sagar Defense Engineering has created "Varuna," 1. India's first people-carrying platform, a VTOL UAV without a pilot. One person can fit inside the drone at a time. It has been specially made for the Indian Navy which will be initially used for transferring materials.
- The Archer-NG armed drone has a 300 kg armament capacity, including 2. anti-tank guided missiles and smart anti-airfield weapons (SAAWs).



ENERGY & UTILITIES

- Monitoring & Maintenance
- Surveillance & Incidence Response
- Transmission power patrolling
- Powerplant & Transmission corridor mapping
- Pipeline and other asset monitoring
- Surveillance and incidence response
- Construction monitoring
- Assist in predictive maintenance
- Inspection of offshore platforms



Use Case

Maharashtra State Electricity Transmission Company Limited has utilized drones for EHV Line Patrolling. These drones include high-resolution cameras with normal vision, thermovision, and GPS capabilities. The drones, which are being used for a variety of duties including preventative maintenance, have been providing swift and precise surveys of lines and substations.



Source: Varuna - India's first people-carrying platform, Archer - NG, MSETCL - Drone Usage

KEY APPLICATIONS AND USE CASES ACROSS SECTORS

MINING

- Use Case
- Monitoring and Inspection
- Stockpile and Quarry Management
- Hazard Identification
- Haulage road optimization

MCL, a subsidiary of Coal India, has implemented drone technology in coal mines for volume measurement, environmental monitoring, and photogrammetric mapping of mines to digitalize the mining process. Through the VIHANGAM portal, the technology allows for the real-time transmission of aerial footage of mining operations from mines to an online platform.



HOUSING AND URBAN AFFAIRS

- Monitoring and Inspection
- Incident reporting
- Planning/ Digital Elevation Model
- Land Mapping Surveys



Use Case

On September 30, 2022, the Supreme Court ordered the Central Government to employ drones to undertake geospatial mapping of the whole city and digitize land records to prevent encroachments and widespread residential property misuse.



KEY APPLICATIONS AND USE CASES ACROSS SECTORS

AGRICULTURE

- Soil & Crop Health Scans
- Irrigation and Aerial Seeding
- Fertilizer & Pesticide Spraying
- Plant size, and crop health monitoring

FOREST & WILDLIFE CONSERVATION

Pollution-level Assessment and Source Tracking

- Farm output estimates
- Vegetation indices, plot statistics
- River erosion/restoration tracking
- Insurance claim surveys
- Agri data exchange for drones

Hazardous Activity Monitoring

Migratory behaviors of wildlife

Anti-poaching Monitoring

Tree health monitoring

Forest Mapping



The Anna University-supported drone manufacturing business has created an Agrigator drone, the only certified petrol engine-based hybrid drone that doesn't need its batteries changed frequently. The drone has been developed by Dhaksha Unmanned Systems Pvt Ltd.



Use Case

The government of Madhya Pradesh's Forest Department intends to employ drones to monitor the eight wild cheetahs it obtained from Namibia at Kuno National Park.



Source: The Agrigator Drone, Drone monitoring by Forest Department

Key Applications and Use Cases Across Sectors

HEALTHCARE & DISASTER MANAGEMENT

- Essential & Healthcare Items Delivery
- Sample collection from remote or epidemic/ pandemic affected areas
- Impact assessment during disasters
- Transport medicines, food, and essentials in disaster-affected areas
- Search and Rescue
- Patrolling in remote areas



INFORMATION AND BROADCASTING

- Hazardous Activity Monitoring
- Pollution-level Assessment and Source Tracking
- Anti-poaching Monitoring
- Migratory behaviors of wildlife
- Tree health monitoring
- Forest Mapping

Use Case

The Arunachal Pradesh government launched "Medicine from the Sky," a drone-based healthcare network, on August 15, 2022, from Seppa to Chayang Tajo in the East Kameng district. On the basis of the project's clear image of operational challenges, financial viability, and regulatory concerns, the government will develop a policy and act to gradually accept this developing technology.



Use Case

When the country has been blocked off to outsiders and is under lockdown, remote-controlled UAVs have permitted media organizations to film or take pictures of different parts of the lockdown and cover them.



KEY APPLICATIONS AND USE CASES ACROSS SECTORS

RAILWAYS



- Surveillance and Incidence Response
- Visual Inspections and Maintenance
- Construction Monitoring
- Equipment Monitoring

Use Case

In order to monitor its assets and guarantee passenger safety, the Railways has purchased Ninja unmanned aerial drones with real-time tracking, video streaming, and automatic failsafe mode.



HIGHWAYS & WATERWAYS

- Visual Inspections
- Incident Response
- Construction monitoring
- Dynamic monitoring utilizing sensors for water quality



Use Case

- 1. NHAI has made the use of drones for monthly video recording of National Highway projects during all stages of development, construction, operation, and maintenance mandatory in order to increase transparency and uniformity.
- 2. The Ministry of Road Transport and Highways unveiled Skye UTM, a cutting-edge drone air traffic management system, with a capacity of around 4,000 planes per hour and 96,000 flights per day. It combines human aviation space with an unmanned aerial traffic control system that operates in the cloud.



Source: Ninja UAVs, NHAI makes drone surveys mandatory, Skye UTM

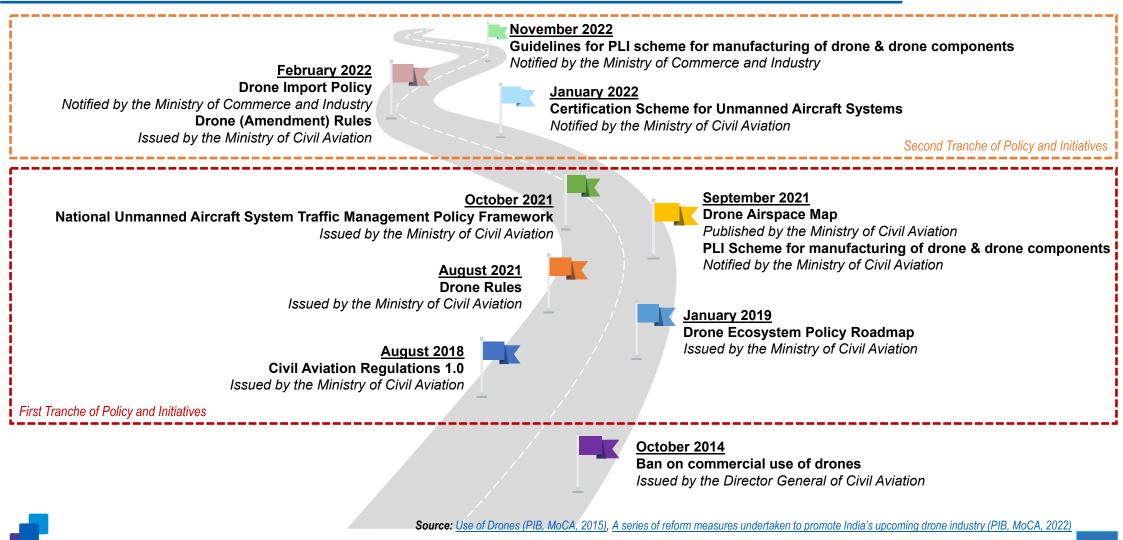


POLICY TRENDS IN INDIA SUPPORTING THE EVOLVING DRONE MARKET



Previous Chapter
 Next Chapter

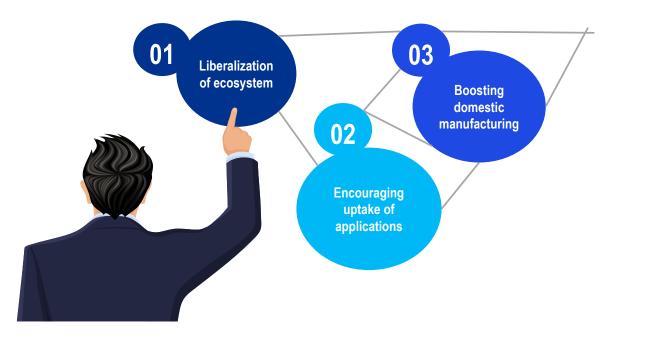
CENTRAL POLICY AND REGULATORY FRAMEWORK



DYNAMICALLY CHANGING POLICY & REGULATORY LANDSCAPE

- The Government of India aims to capture this sunrise opportunity presented by the industry and has set a vision to make India a 'global drone hub' by 2030.
- In this context, Indian drone ecosystem has observed enactment of various policies and launching of several initiatives and schemes by the Government of India.

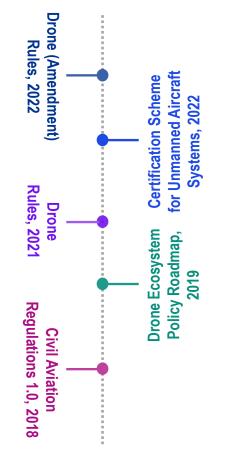






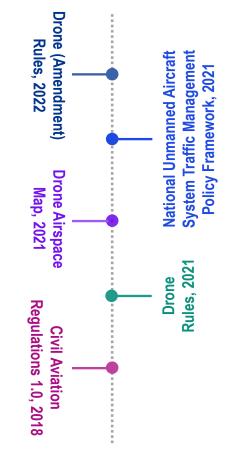
Source: Union Minister Jyotiraditya Scindia Launches NITI Aayog's Experience Studio on Drones (PIB, NITI Aayog, 2022)

LIBERALIZING DRONE ECOSYSTEM



- In August 2018, the drone ecosystem observed a complete overhaul with notification of Civil Aviation Regulations (CAR) 1.0. The regulations enabled civil operations of drones of *first-of-its-kind national unmanned traffic management* (UTM) platform, i.e., Digital Sky Platform. The platform will facilitate one-time registration of the drones, pilots, and owners as well as implementing the "no permission, no takeoff" (NPNT) compliance of drones.
- To assist in the drafting of CAR 2.0, the MoCA released the Drone Ecosystem Policy Roadmap (DEPR) in January 2019. Some pivotal recommendations were proposed, such as setting up a drone directorate within the DGCA as well as developing favorable infrastructure for beyond visual line of sight (BVLOS) operations like unmanned aircraft system traffic management (UTM), drone corridors, and ports.
- Since August 2021, through the notification of Drone Rules, India's regulatory landscape has begun to give room to the industries to experiment and contribute meaningfully to the ecosystem. The Rules drastically changed the ecosystem by reducing the number of permissions from 25 to 5 and types of fees from 72 to 4.
- The Rules further added to the growth by laying down criteria for classification and categorization of drones, application and procedure for the type certificate, remote pilot license, and remote pilot training organization, as well as the need for insurance and mandatory safety features.
- Continuous progress is being made with the notification of Certification Scheme for Unmanned Aircraft Systems in January 2022 to streamline the process and timeline of receiving the drone type certificate with an aim to ensure a minimum airworthiness standard as well as announcement of the Drone (Amendment) Rules in February 2022 to remove the requirement of a remote pilot license.

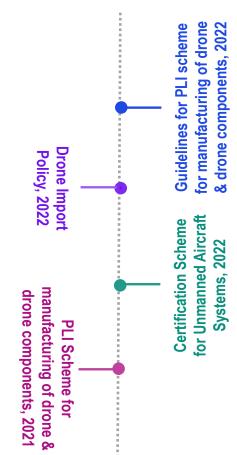
ENCOURAGING UPTAKE OF DRONE APPLICATIONS



- With the notification of CAR 1.0 (2018), the outright ban imposed was lifted that impacted the uptake of drone applications for commercial use and, thus, provide the necessary boost to the emerging ecosystem.
- To be ready to cater to the growing market while preventing unauthorized flights and ensuring public safety, the CAR 1.0 regulations laid out the implementation of "no permission, no takeoff" (NPNT) compliance through the Digital Sky Platform. Under the compliance, any drone without a digital permit to fly will simply not be able to takeoff. The regulations also defined and categorized the airspace into different zones (namely, red, yellow and green) with different permission requirements as well as defining "No Drone" zones.
- The notification of Drone Rules 2021 further added to the cause and provided the necessary regulatory framework for commercial use of drones. They have increased the permissible payload to 500 kg and allowed the development of drone corridors for cargo deliveries. The Rules have reduced formalities including forms, fees, permissions, and licenses, which were further reduced by Drone (Amendment) Rules 2022.
- Up to 90% of Indian airspace has been opened for drone applications with airspace up to 400 feet being designated as green zone on the interactive drone airspace map published in September 2021. Furthermore, a revamped Digital Sky platform was launched in January 2022, with digitalized forms, permissions, and updated information.
- To enable complex operations of drones and increase the overall safety in the airspace, the National UAS Traffic Management (UTM) Policy Framework, published in October 2021, defined the architecture and mechanism for traffic management of unmanned aircraft in Very Low Level (VLL) airspace up to 1000 feet above ground level. It further laid down the UTM stakeholders' services as well as guidelines for real-time identification, tracking and security.

Refer to Annexures: CAR1.0 (2018), Drone Rules 2021, Drone Airspace Map (2021)

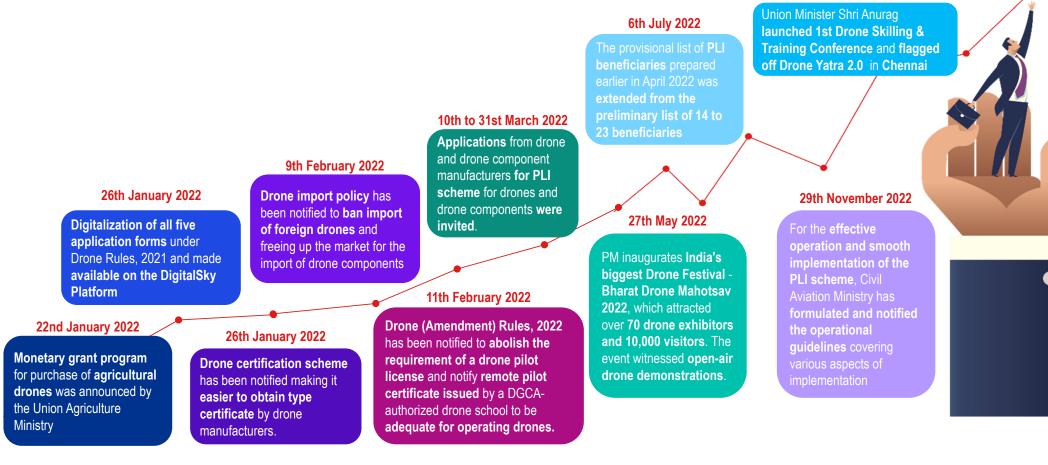
BOOSTING DOMESTIC MANUFACTURING



- In the last decade, the opening of the civil drone industry provides a **golden opportunity for the expansion** of the Indian drone manufacturing ecosystem and **move towards increasing the share of indigenization** in the overall supply chain.
- Follow-through of the liberalization of drone ecosystem via notification of Drone Rules 2021, the Government of India introduced the Production Linked Incentive (PLI) Scheme for Manufacturing of Drone and Drone Components in September 2021. The PLI Scheme is intended to catalyze the growth in the upcoming drone sector with indigenous production.
- The Scheme allocates INR 120 Crores spread over a period of 3 financial years for drone and drone component
 manufacturing, nearly doubling the combined turnover of FY 2020-21 of all domestic drone manufacturers. With
 exceptional treatment provided to the drone industry, the Scheme provides a cascading estimated incentives on a
 yearly basis for drone and a wide variety of its components as well as drone-related IT products.
- The Certification Scheme for Drones along with Drone Import Policy introduced in the months of January and February 2022, respectively, aim to support the local ecosystem and provide the necessary boost for domestic manufacturing. While the Certification Scheme making it easier to obtain type certificate by drone manufacturers, the Drone Import Policy restricts the import of foreign drones but frees up the import of drone components.
- For the effective operation and smooth implementation, the operational Guidelines for PLI Scheme were formulated and notified in November 2022. The guidelines covered qualification & eligibility, application & online portal as well as defined the Project Management Agency (PMA), Empowered Group of Secretaries (EGoS), & Competent Authority and their roles in the approval mechanism for the PLI calculations and disbursement.

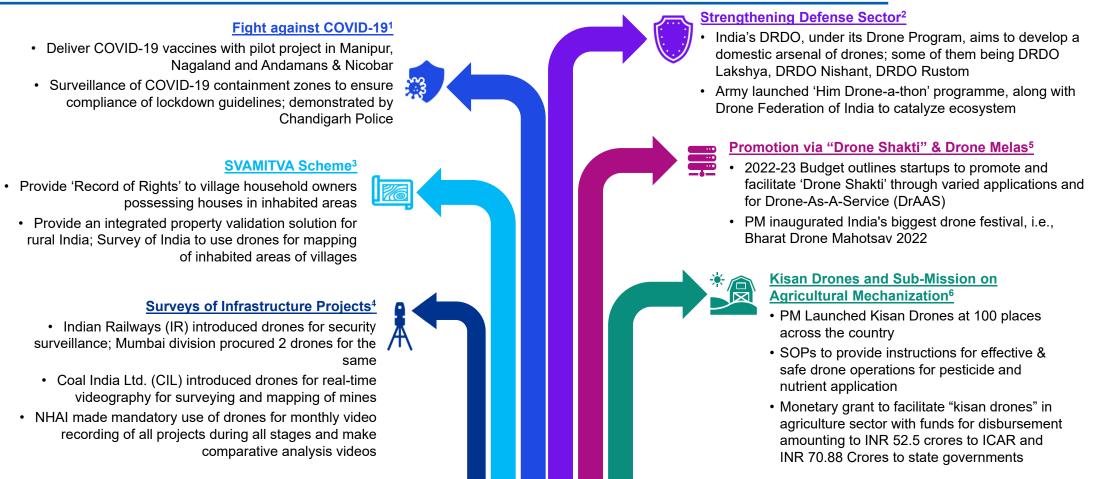
CLOSER LOOK TO MOMENTOUS PUSH IN FY 2022-23

6th December 2022



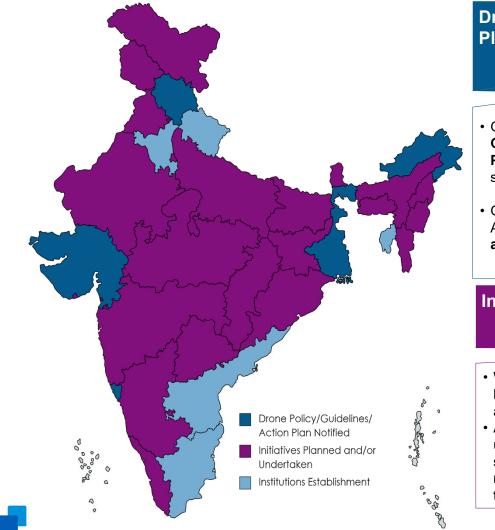
Source: Samvaad with Scindia: Minister of Civil Aviation Interacted with farmers on benefits and challenges of Kisan Drones, PM inaugurates India's biggest Drone Festival - Bharat Drone Mahotsav 2022, Ministry of Civil Aviation releases the second provisional list of 23 beneficiaries under the PLI Scheme for drones and drone components, Ministry of Civil Aviation has proactively engaged with various Union Ministries and State/UT Governments across the country to promote drone applications, India will become a hub of drone technology, Union Minister for Information & Broadcasting Shri. Anurag Singh Thakur, Ministry of Civil Aviation issues guidelines for PLI incentive scheme to support indigenous drone industry

INITIATIVES BY GOI TO PROMOTE DRONE APPLICATIONS



Source: 1: India deploys drones to deliver COVID-19 vaccines, Drone Based Surveillance System; 2: The growing market for drone technologies in India, Indian Army Launches 'Him Drone-a-thon'; 3: SVAMITVA Scheme; 4: Indian Railways introduces Drone based surveillance system for Railway Security, Innovative RPAS Inaugurated at MCL of Coal India Ltd, NHAI Makes Drone Survey Mandatory for All National Highways Projects; 5: Summary of Union Budget 2022-23, PM inaugurates India's biggest Drone Festival - Bharat Drone Mahotsav 2022; 6: Kisan Drones, Use of Drones in Agriculture Sector

STATE POLICY AND REGULATORY FRAMEWORK



Drone Policy/ Guidelines/ Action In Plan Notified

- Govt. of Himachal Pradesh, Gujarat, Goa and West Bengal notified Drone Policy/ Guidelines for their respective states in 2022
- Govt. of Arunachal Pradesh formulated Arunachal Pradesh Drone Framework and Action Plan Roadmap in 2022

Institutions Establishment

- Various states have constituted dedicated institutions for the promotion and adoption of drone applications within the state. These include Andhra Pradesh, Haryana, Tamil Nadu, Uttarakhand, Tripura.
- Apart from these institutions, IITs present across states have dedicated research center and/or incubation centers working to support the startups in the ecosystem.

Initiatives Planned and/ or Undertaken

- While majority of the states do not have any specific policy in place, the state governments have been working towards **implementing various initiatives**/ **projects** showcasing drone applications.
- Among the sectors, **agriculture and healthcare** have witnessed the **maximum number of use cases** with some applications in other sectors including **city surveillance**, **defense and security**, **land mapping**, **forest management**, **power sector** as well as **drone-based monitoring**, **surveillance and delivery**. Some states have also been **actively working on the skill development** aspects to promote drone adoption.

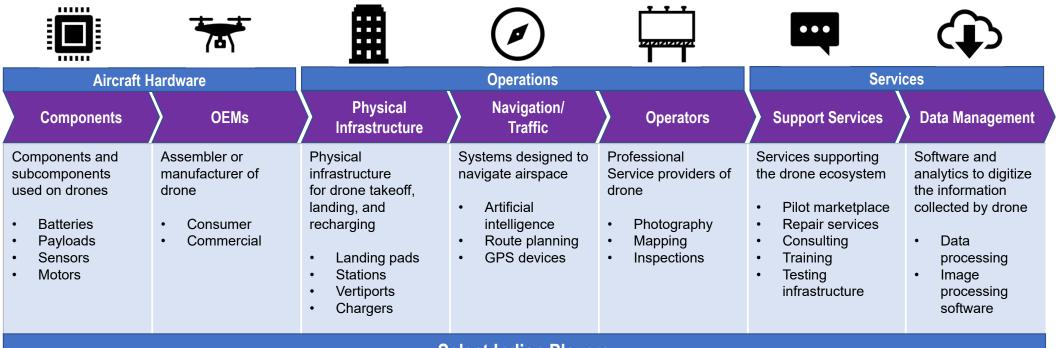
Refer to Annexures: Policy and Regulations by States, Initiative Undertaken by States, Institutions Established by States

INDUSTRY TRENDS AND VALUE CHAIN ASSESSMENT



Previous Chapter
 Next Chapter

DRONE VALUE-CHAIN IN INDIA



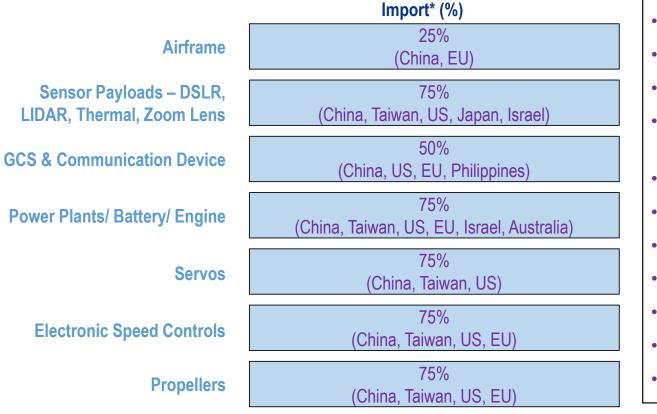
Select Indian Players



Source: The Future Of Unmanned Aerial Systems Report, Secondary Research

DRONE COMPONENTS ARE MOSTLY IMPORTED

Most sensitive purchases and use cases related to drone components are still being imported by the government and commercial agencies in India.



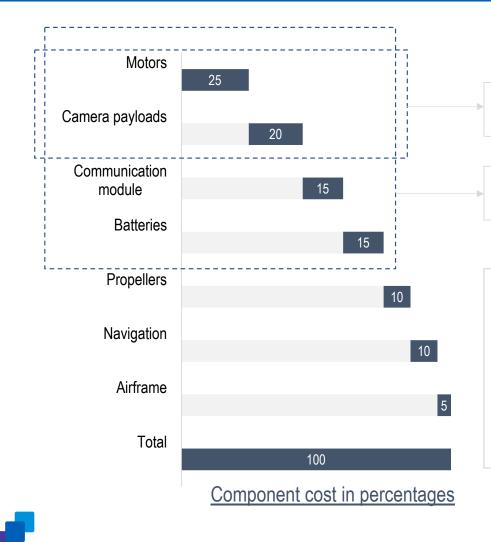
Select shortlisted companies by Government of India under PLI incentives scheme for drone components

- Absolute Composites (Airframe)
- Adani-Elbit Advanced Systems India (Assembly)
- Adroitec Information Systems (Data Management)
- Alpha Design Technologies (Assembly and Communication)
- Dynamake Engineering (Design)
- Imaginarium Rapid (Design)
- SASMOS HET Technologies (CS : Control System)
- Servocontrols Aerospace India (Servos)
- Valdel Advanced Technologies (CS)
- ZMotion Autonomous Systems (CS)
- Zuppa Geo Navigation Technologies (Navigation)

Source: *FICCI Report



FOUR KEY COMPONENTS CONTRIBUTES TO 75% OF TOTAL COST



Top 2, motors & camera alone contribute to approximately 45% of the total manufacturing cost

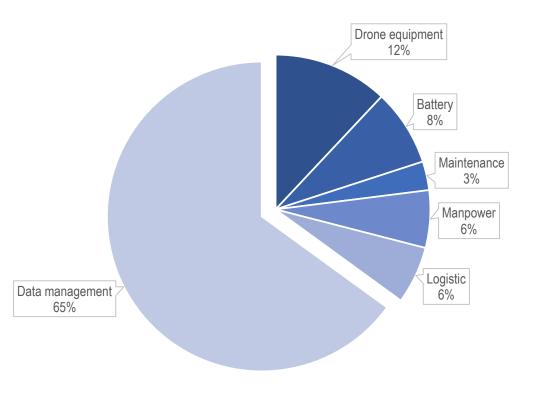
Top 4, which also includes communication module & batteries comprise a total ~75% of total manufacturing cost

- More than 50% of the top 4 components are imported and not manufactured locally in India
- These parts are imported mainly from China. The Indian government aims to make India a drone manufacturing hub by 2030
- China poses a stiff competition to drone manufacturers of India because of the price point advantage combined with limited demand in India (growing eventually). These factors combined makes reaching economies of scale in manufacturing a difficult task

Source: FICCI Report

DATA MANAGEMENT CONSTITUTES ABOUT 65% OF TOTAL DRONE SERVICE COST

- Equipment cost which can be broadly classified as manufacturing, is only ~20% of the overall cost in application of drones
- The most significant cost is that for data management which accounts for more than 60% share of the overall cost
- 55% of the global investment in the drone sector is made towards manufacturing side of the business, while it is evident that the data management is the most expensive and may require more focus pertaining to efficiency improvement
- The service side of the drone application roughly constitute ~75% of the overall cost and is far more commercially significant than providing the equipment. In future, digitization & diverse application may lead to further increase in costs related to data management



High level approximate cost break up in % across the value chain (cost data is generic, may vary for different use cases)

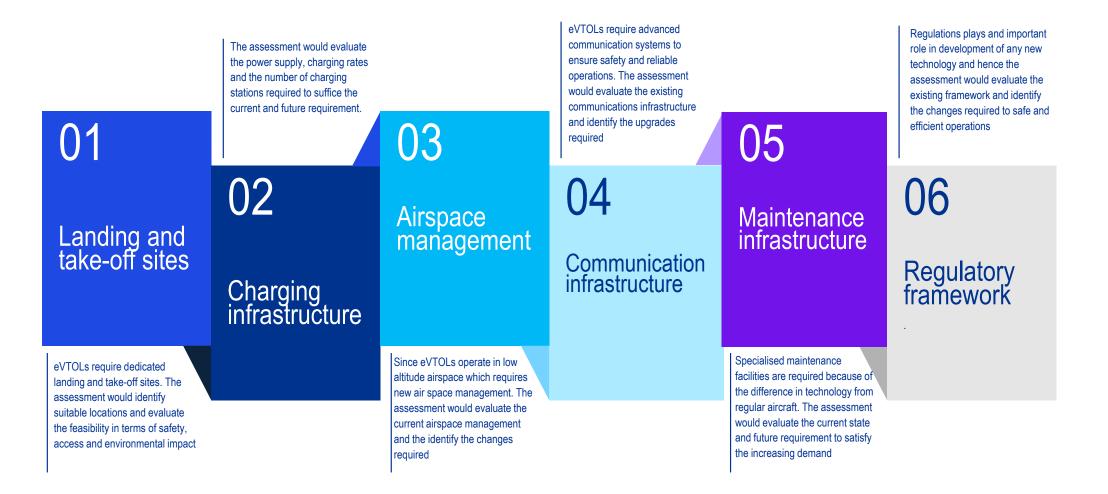
Source: FICCI Report



MOST OF THE DRONE PLAYERS IN INDIA FOCUS ON MANUFACTURING OR SERVICES, ONLY A FEW PLAYERS OFFER INDIGENOUS DATA MANAGEMENT SERVICES

S.No.	rs and their presence in the Indian market (Source: Seconda Name of the company	Manufacturing / assembling	Support services	Data management
1	lotechworld	✓	×	×
2	General Aeronautics	✓	×	✓
3	Droneacharya	×	✓	✓
4	Drone Destination	✓	✓	✓
5	ideaForge	✓	\checkmark	\checkmark
6	TROPOGO	×	\checkmark	×
7	ZUPPA	✓	×	×
8	Datasol Innovative labs	×	\checkmark	×
9	Marut Drones	×	\checkmark	×
10	Dhaksha Unmanned System	✓	×	×
11	Aarav Unmanned system	✓	\checkmark	×
12	AOTOM technology	×	×	✓
13	BharatRohan	×	\checkmark	✓
14	UrbanMatrix	✓	×	✓
15	Vecros	✓	×	✓
16	Garuda Aerospace	✓	×	×
17	Optimized Electrotech	×	\checkmark	\checkmark
18	Skylark Drones	×	\checkmark	×
19	TechEagle Innovations	✓	×	×
20	Paras Aerospace	✓	\checkmark	×

FRAMEWORK FOR INFRASTRUCTURE ASSESSMENT FOR VERTICAL TAKE-OFF AND LANDING (VTOL)



Source: Our Analysis

INITIAL CHALLENGES PERCEIVED FOR VTOLS IN INDIA – INFRASTRUCTURE REMAINS A KEY FOCUS AREA

Constrained airspace

Majority of airspace is already taken up by commercial and business aircrafts. Current air traffic control not handle robust operations of VTOLs. Drones & VTOLs fly in low altitude areas in dense buildings making it further difficult to ensure safe air navigation

Utilization & load factors

Commercial aircraft business model is successful if it operates in cost efficient manner because of optimum utilization with load factors of their aircrafts, which remains a challenge in the case with VTOLs in the near future.

Landing sites & charging stations

Only developing the aircraft wont solve the problem, having proper landing spaces is an area where companies are focussing on too. Pre-existing heliports would have to undergo transition to vertiports which would have charging stations too.

Willingness to pay

02

03

Challenges for

VTOLs in India

()4

In the initial period the price per trip is likely to remain higher than other modes of transport, the mass adoption in India is only possible with affordable per trip fare

Source: Our Analysis

DESPITE CHALLENGES, SEVERAL PLAYERS IN INDIA HAVE MANAGED TO DEVELOP SOME PROTOTYPES (VTOL)

The Indian start-up Sagar Defense Engineering has created **"Varuna,"** the India's first people-carrying platform that is a drone without a pilot which can be classified as a VTOL. One person can fit inside the drone at a time. It has been specially made for the Indian Navy which will be initially used for transferring materials. Varuna can be operated remotely and on predefined paths

Range - 25 km: Payload - 130 Kg; Endurance - 25 - 33 min

Abhiyaan _ENM800 is a VTOL two-seater air taxi version with all electric and hybrid propulsion system. This can be attached with additional payloads for services such as paramedics, rescue mission, disaster management and cargo drop etc.

Cruise speed – 50 m/s: Operational altitude – 2000 m : Endurance – 3.3 hours for hybrid and 1 hour for electric

Use Case

Use Case

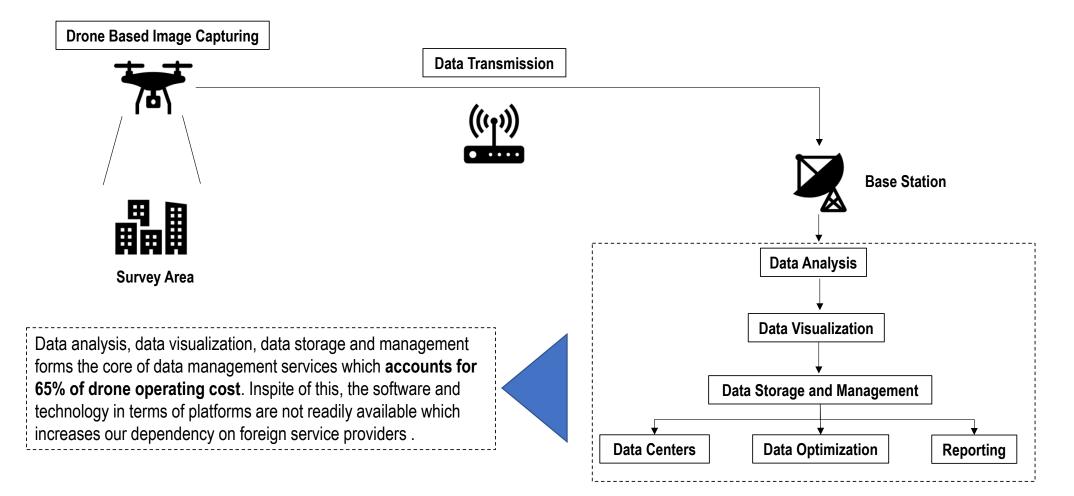
ideaForge has developed **Netra V4** as a lightweight UAV that uses quadcopters to provide lift and control giving it a VTOL capabilities.

Range – 4-5 km: Maximum operational altitude – 400M ; Endurance – 40-60 min

Source: Secondary Research

Case

DATA MANAGEMENT SERVICES FOCUS ON 5 MAJOR COMPONENTS



Source: Secondary Research

Lack of Specialized Technology

- Drone data management service ecosystem in India is still in nascent stage and there is shortage of specialized technology solutions.
- Lack of funding and limited R&D are the root cause of this challenge. The same has been expressed by the stakeholders.

Limited market size for now with an expected large growth in future

 Limited operators owing to limited adoption of drone ecosystem in India owing to the limited current market size

Infrastructure challenges

- Air traffic management systems and reliable communication networks are still being setup which poses as a challenge.
- Data centres with large capacity are required to store the huge amount of data that would be transmitting from the drone

Gap in required and available skill

Data management in drone requires range of skills and this being a developing industry, the number of people available for such roles are very few. Companies must invest in training and development of required skills in their employees.

DRONE TESTING ENTAILS DEVELOPMENT OF SPECIFIC GREENFIELD FACILITIES

01

Avionics testing facility

Avionics testing facility should be able to but not limited to following:

- Auto Pilot and Flight Control System
- Ground Control Systems
- Power Plant
- Electrical Power Subsystems
- Command and Control Link
- Performance of Payloads

Indoor testing room

02

Indoor testing facility should be able to but not limited to the following:

- Wind Tunnel Testing of Aerodynamic Structures
- Fatigue Evaluation
- Dynamic and Endurance Testing of Rotors, Drives & Controls
- Testing of Batteries
- Simulation Testing

03

Outdoor flight-testing zone

For ensuring air worthiness of drones, it should be tested under real operational scenarios and hence outdoor testing facility should have the following to undertake the testing :

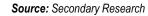
- Airstrip
- Telemetry test equipment
- Drone monitoring centre
- Hangars
- Fire Stations

Safety & compliance related issue

04

Integrated testing facility should enable the following testing:

- Environmental Testing: Testing the mechanical stress in different climatic conditions
- Mechanical Safety Testing: Testing against mechanical failures of components / equipment
- Wireless Testing: Testing for compliance with the statutory codes and regulations
- Electrical Safety Testing: Testing of electrical systems and the capability to function satisfactorily in its electromagnetic environment





DRONE TESTING FACILITY IN INDIA

Prominent Drone Testing Sites in India

- Marut Drone Testing Site, Chitradurga Outdoor testing and evaluation facility setup specially for unmanned drones.
- Challakere Drone Testing Site Dedicated airspace for drone operations along with testing facility and a control room.
- Aeronautical Test range by DRDO, Bengaluru Integrated test center for DRDO's cluster of aeronautical laboratories
- Hindustan Aeronautics Limited Drone testing site, Bengaluru Dedicated testing sites for Military drones

2

Challenges faced by Drone Testing Sites in India

- ✓ Limited funding from the government and private investment
- Infrastructure supporting the drone testing sites are not available at all sites
- \checkmark Lack of specialized skill required to build and operate a drone testing site

Current Infrastructure available at Drone testing sites in India

- ✓ Research and Development Facilities
- ✓ Wind tunnel and flight range for testing
- ✓ Access to high-speed network and connectivity
- ✓ Dedicated testing facility for military drones
- ✓ Dedicated Airspace for testing

Source: Secondary Research

MEANWHILE, INFRASTRUCTURE OF DRONE TESTING SITES HAVE EVOLVED IN OTHER DEVELOPED REGIONS SUCH AS USA AND CHINA



Indoor and outdoor testing areas - Testing sites in USA have dedicated indoor and outdoor testing area and even dedicated air corridors

Data analytics systems - USA has focused on test range infrastructure, data collection and analysis as foundation of integrated testing environment; Access to advanced data analytics helps researchers and developers to analyze performance, test and refine new applications

Partnership with universities and industries - UAV test sites in USA often partner with leading institutions and industries for operations which comes with development and access to new and improved technologies

Research and development facilities - Testing sites in USA have dedicated R&D sites to aid the development of drone technologies; Research and operational data is provided to assist the development of procedures, standards and regulations to facilitate UAV civil operations

Runway and airspace access - In USA, large drones have access to runway and airspace for testing purposes in fact they can even access the hangars

Artificial intelligence systems - Access to high level artificial intelligent systems helps in development and testing of intelligent drone applications such as object identification, autonomous flight and intelligent navigation

Indoor testing areas - Testing sites in China have specialized indoor testing areas which supports in development of indoor navigation and obstacle avoidance application; Facilities include simulated environments with obstacle courses and mock buildings



High-speed network - Testing sites in China have access to high-speed network which aids them in real time data processing and analysis. This plays an important role in autonomous flight and intelligent logistics

Access to 5G connectivity - Few applications like drone's swarms and drone to drone communication requires high speed communication and connectivity; Selected sites have access to 5G connectivity which enables testing for applications mentioned above

Charging stations - Sites haves dedicated charging stations for drones which helps in prolonged testing for applications likes long distance surveying and package delivery

Source: https://www.faa.gov/uas/programs_partnerships/test_sites/locations, Secondary Research

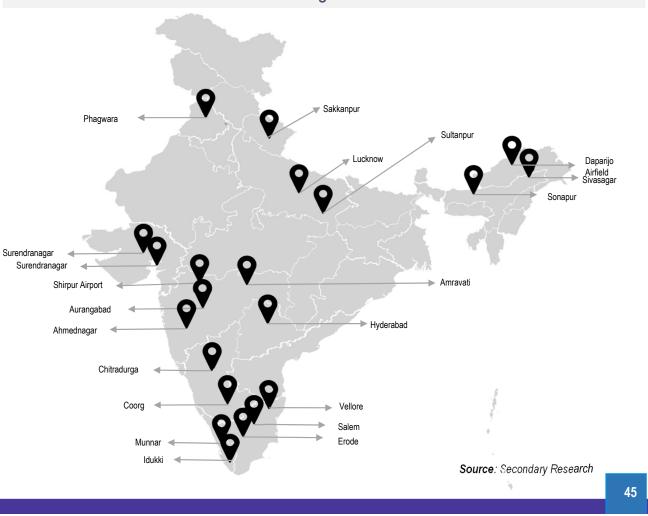
GOVERNMENT OF INDIA AIMS TO INCREASE THE NUMBER OF TESTING SITES IN THE COUNTRY TO MEET THE GROWING DEMAND

2

How Indian government is promoting drone testing of drones specific to defense through Defense Testing Infrastructure Scheme (DTIS)

- ✓ DTIS was launched by Ministry of Defense to boost the domestic defense and aerospace manufacturing
- ✓ The scheme has a runtime of 5 years with 400 crores outlay and a target to set 6-8 Greenfield Defense testing infrastructure
- ✓ Projects under the scheme would be provided 75% government funding in the name of Grant-in-Aid and the rest 25% will be borne by Special purpose vehicle constituents
- In this regards, government has identified certain places for setting up Greenfield testing site and EOI has been published in the same regards

Identified sites for testing / demonstration of UAS



5

PESTLE ANALYSIS ON THE DRONE ECOSYSTEM IN INDIA

Contents

Previous Chapter
 Next Chapter

46

POLITICAL ASPECTS

%



The push and support provided by central government with the notification of various rules and regulations as well as incentives for boosting supply and demand as being appreciated well by the stakeholders within the ecosystem.

Taxation

 At present, GST is being levied by the government on the purchase of drones. However, majority of the stakeholders including manufacturers and end-use consumers suggested to pause the present taxation structure till the time a sufficient demand has been built within the space through large-scale demonstrations and declining costs.

Industry Regulations

- The government has incentivized supply and demand with the introduction of PLI scheme for manufacturing and schemes such as Sub-Mission on Agricultural Mechanization intended to boost the demand, especially on the agriculture sector. However, the need for synchronization among the center and states as well as timely disbursement of incentives has been stressed upon by the manufacturers to ensure effective implementation of schemes.
- To provide necessary boost to start-ups within the ecosystem, majority of stakeholders have highlighted need for relaxation in qualifying criteria for government tenders to allow participation from start-ups, thus, providing a platform to showcase their capabilities and build a portfolio of hands-on project experience.

Global Trade Agreements and Restrictions

- India aims to become a global drone hub by 2030 by on ensuring indigenization of the drone supply chain. This has been supported by initiatives such as PLI scheme as well as the ban on the import of foreign drones. Indian government is looking into liberalizing policy for the export of drones in the near future.
- Indian government is also looking into certain global trade agreements; one such example being Project Agreement signed between Ministry of Defense & US Department of Defense under Defense Technology & Trade Initiative focused on collaborations in design, development, demonstration, testing and evaluation of systems.

Source: India & US sign Project Agreement for Air-Launched Unmanned Aerial Vehicle (PIB, 2021), Year End Review 2022 for Department of Commerce, Ministry of Commerce and Industry (PIB, 2022)



ECONOMIC ASPECTS



Indian drone market value is expected to grow at rate of ~58% from 2020 levels to reach 2.95 lakh crores by 2030.
 Along with drones the market for support service is also expected to grow.

Foreign Investment and Exchange Rates

• To cater the growing demand and technological needs, the Indian drone industry is heavily dependent on foreign investment and stable exchange rates. With recent currency swap deal between India and Japan, countries wouldn't require dollars to trade between themselves and this would help bring stability in exchange rates

Labor Cost and Availability

• Biggest advantage that India as a country has been the availability of labor in abundance which solves the problem of availability and brings in cost effectiveness too

Globalization

 Availability of cheap and skilled labor, favorable government policies, stable economic growth and the high expected growth rate makes India for a favorable county for spread of technology, goods and products, information and even investments

Pricing competition

- Imposition of GST on the drones which takes the prices on the higher side making it a price sensitive market
- Government has launched schemes to aid the manufacturing of drones but there is lack of synchroneity between finalized and actual disbursement of fund, funds which can be used to decrease the price and boost the demand
- Government is providing funds for manufacturers and on the other hand GST is being imposed which ultimately brings the prices on more or less the same levels and this has been emphasized by the stakeholders

SOCIAL ASPECTS

Sector Experience and Language of Training and Capacity Building

 Training and capacity building of end-use consumers is very crucial in the journey of drone adoption across its various application areas. For the same, having pre-requisite sector experience as well as availability of training in local language are essential to ensure effective training and capacity building. The need for multi-lingual information and training material is underlined, especially across agriculture sector, by the stakeholders at various levels as the language requirements for the end-use consumer varies drastically among regions and states.

60

Building Expertise: Knowledge Sharing and Stewardship

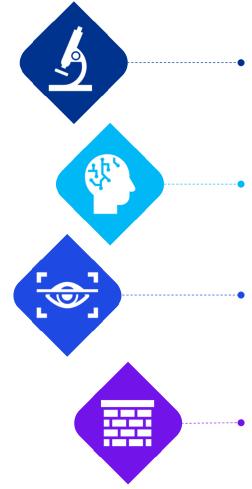
- As the demand for drones is expected to increase in the future, present end-use consumers are expected to play a crucial part in the journey. The knowledge gained can help in boosting demand within the respective sector through targeted knowledge sharing and stewardship programmes, thus, building the required expertise.
- At present, there are 40 drone schools have produced over 2500 certified drone pilots. The Ministry of Civil Aviation is working towards increasing the number of schools to 100 and number of certified pilots to 10,000.



Building Demand: Demonstration and Outreach

• Demonstrations and outreach are expected to be the building blocks to build demand for drone applications. They are expected to led the 'wildfire' revolution by demonstrating the use-case for the technology across different application areas. Sector and region-specific demonstration programmes can help in building the required demand.

TECHNOLOGICAL ASPECTS



Innovation and Advancements

- Indian drone industry is seeing technological advancements which is making it more attractive market. R&D in the field of edge and fog computing, development of autonomous and hybrid drones and drones which can run on alternative fuel sources are few examples of technological advancement
- As per the stakeholders robust manufacturing which increase the quality of products and brings down the cost of drones is missing in India but this can be improved through collaboration

Increased use of Artificial Intelligence and Machine Learning

• Use of AI & ML have become an integral part of drone ecosystem these days making them more autonomous and enhance their capabilities in areas like object detection, tracking and collision prevention

Cyber Security

Cyber security is going to be an issue with increasing number of drones in sky. Companies are focusing on
increasing the security by updating the drone's firmware, use of VPN and ensuring the drones are equipped with
Return to Home(RTH) for enhanced safety

Infrastructure

- Dedicated centers for research and development of drone technologies have been operational in India where the prime focus is on to develop new technologies to enhance the drone ecosystem in India and to cater the growing demand.
- Institutes like Indian Institute of technology Delhi, Kanpur, Guwahati have done incubation hubs dedicated to research and development.

LEGAL ASPECTS



Lack of Type Certified Drones

- At present, there are only 11 type certified drones present in the market. This number is reported to grow in the coming years as Ministry is targeting to provide type certification to 20 more drone manufacturers with the next year.
- However, many manufacturers have highlighted that there is deployment of non-type certified drones due to limited type certified drones available in the market and lack of strict compliance for deployment of type certified drones. The lack of legitimate players ensuring quality of the products deployed may influence future demand negatively.
- Additionally, certifications are only present for drones for use within visual line of sight (VLOS). The need for certifications for drones for use beyond visual line of sight (BVLOS).

Illegal Operations and Malpractices

 Most of the manufacturers have highlighted that there are certain illegal operations and malpractices taking place across the drone application space, especially in the agriculture sector, which would create a negative impression of the new technology and, thus, impact the future demand.

Passport Requirement Hindering Drone Adoption

- Presently, passport is mandatory to obtain drone pilot certificate. However, it is a challenge for many end-use consumers, especially farmers, as they don't have a passport and hesitate in applying for the same as they are reluctant to contact the police for their clearance as is required for a passport.
- The stakeholders have raised these concerns about the same at multiple levels while requesting a change in the prerequisite requirement.

ENVIRONMENTAL ASPECTS



Drones that operates on fossil fuel adds on the pollution which is increasing on an alarming rate which has led to
increase in demand for drones which can operate on alternate fuel sources like hydrogen powered fuel cells, solar
powered drones. Research is ongoing and there are developments in this field.

Environmental Restrictions

- Government of India has few regulations in place to keep a check usage of drones to protect the environment and prevent pollution
- The Civil Aviation Requirements for drones in India specifies maximum permissible noise level and maximum flying altitude for drones

Procurement

- Procurement of drones and related components have a significant environmental impact. Companies these days
 focusses more on using of recyclable material for manufacturing parts of drones without compromising on the quality
- Government has introduced Sustainable Public Procurement which promotes use of eco friendly products, reduce waste and carbon emissions

End-of-life Management

 With growing demand for drone applications, there is a potential for huge amount of electronic waste that will be generated in the due process, from faulty machines to the machines that have served their life. This raises the questions for sustainability and end-of-life waste management. As the growing market is at a nascent stage, there is a huge uphill task which shall require collaborations and support from research and development to capture the potential offered by end-of-life management for the drone industry.

PESTLE ANALYSIS

Knowledge sharing and stewardship as well as demonstrations and outreach are the building blocks for the growing ecosystem by developing channels for ensuring demand and expertise within the market. Additionally, knowledge of the application area/ sector and availability of multi-lingual information can help build the local demand. Being a nascent stage, there is huge potential for innovation and advancement in technology for the development of new technology as well as commercialization of the newly developed technologies. Integration of technological advancements such as AI & ML with the drone to enhance drone application along with building the necessary infrastructure for deployment and ensuring cyber security are other potential areas of collaboration among stakeholders.







Previous Chapter

Next Chapter 🕨

54

INDIA AND JAPAN JOINING HANDS

PRESENT INDIAN MARKET

- The Indian market offers huge potential for the deployment of drones in the airspace across different application areas. Policy and regulatory push offered by the Government has provided the necessary support to the new players entering the ecosystem.
- Although majority of the components for drones are imported, there is a growing market for domestic manufacturing of these components and overall indigenization of the supply chain, wherein at present challenges included ensuring quality and cost-effectiveness of the products.
- The massive deployment of drones in the future would lead to increase in testing requirements as well as amount of data being captured, thus, underlining need for testing centers as well as data centers for managing and processing the data.

INDIA-JAPAN JOINING HANDS

- Japan has undoubtedly become a leader in innovation and technology. Japan's progress in the fields of automation, robotics, and artificial intelligence is likely to continue to thrive for the better.
- Taking advantage of the relevant technological capabilities and knowledge, synergies for technology transfer and capacity building must be explored for supporting India's vision of indigenization of drone supply chain and, thus, becoming a global drone hub by 2030.
- Support in component-level hardware manufacturing and R&D as well as establishment of testing and data centers within India would provide huge untapped potential for growth.
- Drone adoption and mobilization of investments, especially at corporate level, would help in commercialization and, thus, building the demand.

POTENTIAL INDIA-JAPAN COLLABORATION AREAS



Drone Hardware Manufacturing and Designing Capabilities

 Support in component-level hardware manufacturing, especially for flight controllers, chip components, motors, propellers, radio links within India as well as support in developing designing capabilities will not only help in catering domestic demand but also opening-up the market for export. Manpower support from India and technology transfer from Japan would help in providing the necessary support on the supply-side of the value chain.

Drone Testing and Data Management Centers

- To cater to multi-fold increase in demand for drones within the Indian market, the demand for testing centers is expected to increase to support research and integration of new technologies as well as ensure compliance of drone manufacturing with standards outlined by guidelines and regulations.
- The multi-fold increase in demand for drones is also expected to induce an exponential increase in amount of data being captured and, thus, leading to a demand for data management centers to manage and process the huge chunks of data captured.

Research and Development of Drone and Drone-Related Technologies

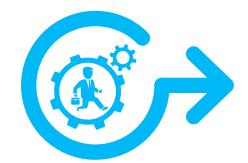
 The Japanese companies as well as research institutions do have the relevant technological capabilities and knowledge on the technological advancements within the drone industry. While Indian technical institutions, including IITs, have been working to support the research and development in the drone ecosystem, stakeholders have expressed the need for technology transfer and capacity building in a bid to support R&D within the drone ecosystem.

WAY FORWARD FOR INDIA-JAPAN COLLABORATIONS



Targeted Stakeholder Consultations

 Targeted stakeholder consultations will assist in assessing the present gaps and future opportunities within the drone value chain



Enabling Technology Transfer and Capacity Building

An overview of the present gaps and future opportunities will help us assess the level of technology transfer and capacity building which is required within the drone value chain



Assessment of Future Infrastructure Requirement

Based on the level of
technology transfer and
capacity building required,
an assessment of
infrastructure requirements
would help in defining the
objective for collaborations
and formation of joint
ventures.



Formulation of Business Plan for Joint Ventures

Once all the preliminary assessment and consultations are completed, the formulation of the business plan for the formation of joint ventures/ collaborations would help in defining the roles and responsibilities within the partnerships.

